

The background of the slide features the official seal of the City of Hesperia. The seal is a shield-shaped emblem. At the top, it depicts a landscape with green palm trees and a blue sky. Below the landscape, the word "HESPERIA" is written in a stylized, arched font. At the bottom of the seal, the year "1988" is displayed. The text of the slide is overlaid on this seal.

# Capital Improvement Program (CIP)

City Council Budget Workshop

June 13, 2017

1988

# Summary of Projects

- Street Projects - \$7,354,223
- Storm Drainage Projects - \$1,200,000
- Facilities Projects - \$1,172,595
- Water Projects - \$13,113,331
- Sewer Projects - \$760,000
  
- CIP Project Total - \$23,600,149 (G5 – 6)

# New Projects

- Muscatel, Sultana Street Paving (G32 - 33)
- Storm Retention Basins at Temecula Ave. , Walnut St. and Escondido Ave. (G40 – 42)
- Sewer Projects (G53 – 57)
  - Golf Course Sewer Line
  - Maple Ave. Sewer Line Replacement
  - Main St. Sewer Improvements
  - Township Wastewater Improvements
  - I-15 Corridor Sewer
- Main St. Paving From 3<sup>rd</sup> Ave to Hickory (G34)
- Annual Slurry Seal (G26)



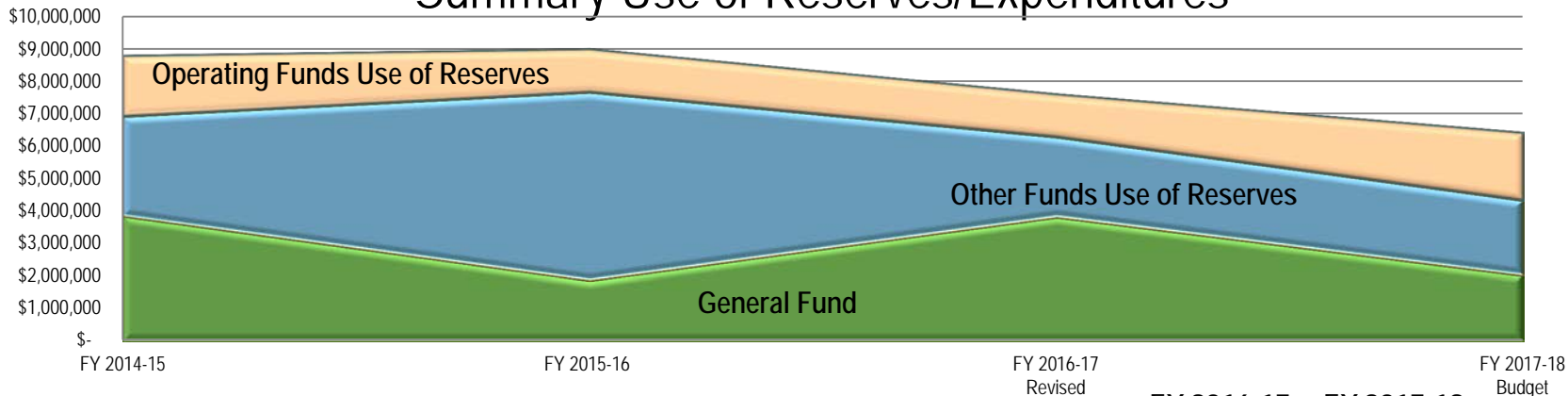
# FISCAL YEAR 2017-18 PROPOSED BUDGET WORKSHOP

JUNE 13, 2017

# Summary of Total City Revenue, Expenditures, and Reserves

	2016-17 Budget	2017-18 Budget	Change From 2016-17 Amount	Percent
<b>Resources</b>				
Revenue	\$ 77,967,907	\$ 82,918,745	\$ 4,950,838	6%
Loan Proceeds	3,772,663	7,946,413	4,173,750	111%
Budgeted Reserves	12,872,554	6,402,951	(6,469,603)	-50%
Net Transfers	1,996,330	2,344,062	347,732	17%
<b>Total Resources</b>	<b>96,609,454</b>	<b>99,612,171</b>	<b>3,002,717</b>	<b>3%</b>
<b>Expenditures</b>	<b>\$ 94,121,814</b>	<b>\$ 95,021,978</b>	<b>\$ 900,164</b>	<b>1%</b>
<b>Difference</b>	<b>\$ 2,487,640</b>	<b>\$ 4,590,193</b>		

# Summary Use of Reserves/Expenditures



## Operating Funds Use of Reserves

	FY 2014-15	FY 2015-16	FY 2016-17 Revised	FY 2017-18 Budget
General Fund	<b>\$ 3,846,185</b>	\$ 1,863,400	\$ 3,807,848	<b>\$ 2,016,629</b>
Water District - Water & Sewer Operating	354,706	749,744	956,000	1,406,031
Streets Maintenance	227,953	93,500	300,000	400,423
Economic Development	784,084	0	51,000	263,181
CDBG Related	95,688	236,938	2,823	0
Fire Operating	393,477	234,848	0	0
<b>Subtotal Operating Funds Use of Reserves</b>	<b>\$ 5,702,093</b>	<b>\$ 3,178,430</b>	<b>\$ 5,117,671</b>	<b>\$ 4,086,264</b>

## Other Funds (Non-Operating) Use of Reserves

Streets Capital Improvement Project Funds	2,305,738	957,096	2,022,389	1,304,603
Other Transportation Related	0	4,755,715	0	77,518
Other City Related	766,559	60,172	5,617	174,566
Water District Capital	0	30,000	447,760	760,000
<b>Subtotal Other Funds Use of Reserves</b>	<b>\$ 3,072,297</b>	<b>\$ 5,802,983</b>	<b>\$ 2,475,766</b>	<b>\$ 2,316,687</b>
<b>Total Budgeted Reserves</b>	<b>\$ 8,774,390</b>	<b>\$ 8,981,413</b>	<b>\$ 7,593,437</b>	<b>\$ 6,402,951</b>

# General Fund Resources and Expenditures Summaries

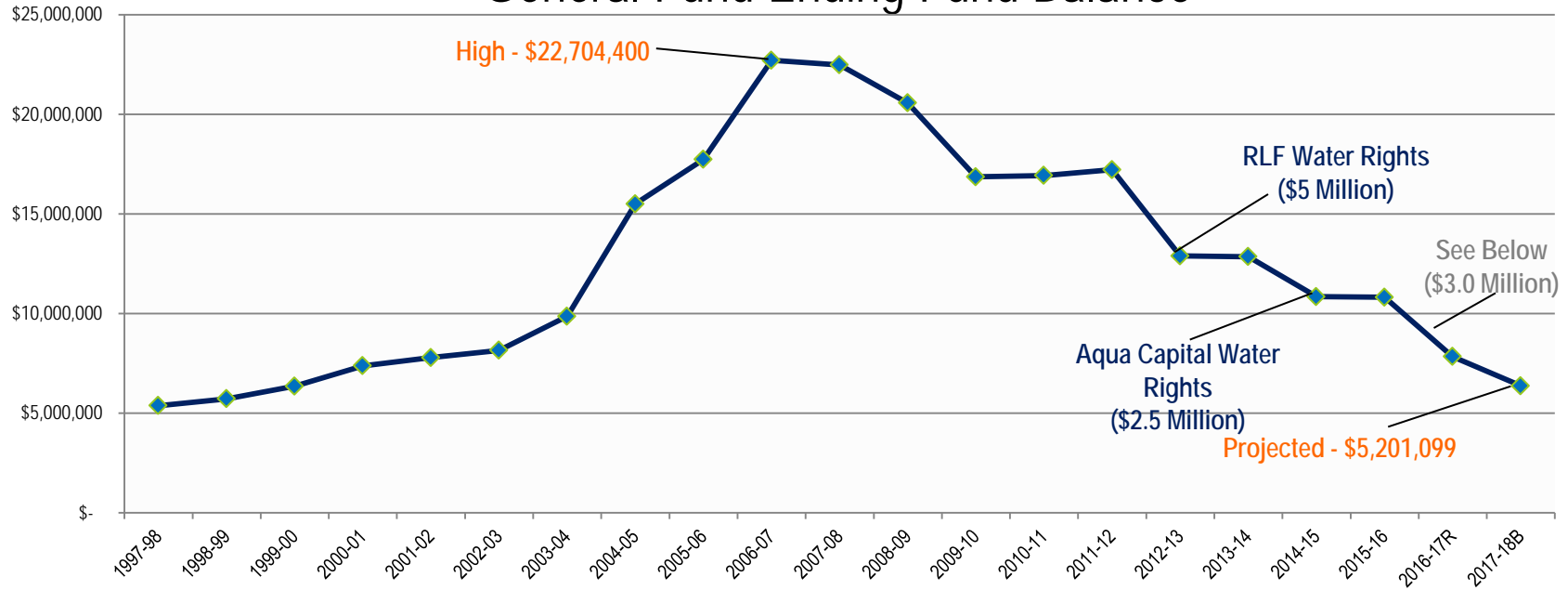
## General Fund Balancing and Reserves

- \$1.5 million use of Reserves for Expenditures
  - \$480,000 Animal Control Building and \$500,000 for Rich Development (Northern corner of Main & Escondido)
- \$479,687 for 2014 Development Impact Fee Loan (DIF-Public Service)
  - Total of \$1,520,637 loaned by General Fund as of June 30, 2017

	2016-17 Budget	2016-17 Revised	2017-18 Budget	% Change 2016-17 Budget
<b>General Fund</b>				
Total Resources	\$ 29,915,350	\$ 30,066,026	\$ 29,962,479	0%
Total Expenditures	29,875,509	29,924,777	29,892,573	0%
<b>Difference of Resources &amp; Expenditures</b>	<b>39,841</b>	<b>141,249</b>	<b>69,906</b>	<b>75%</b>
July 1 Beginning Fund Balance	9,997,554	10,814,421	7,147,822	
Budgeted Reserves	(3,737,265)	(3,807,848)	(2,016,629)	
Difference of Resources & Expenditures	39,841	141,249	69,906	
June 30 Ending Fund Balance	\$ 6,300,130	\$ 7,147,822	\$ 5,201,099 *	
Cash Reserves	\$ 8,864,374	\$ 6,603,033	\$ 4,656,310	
<b>Cash Reserve % to Fund Balance</b>	<b>30%</b>	<b>22%</b>	<b>16%</b>	

\*Note: The Fund shown in the B-Section for FY 2017-18 Budget of \$5,201,099, does not include Budgetary Basis adjustments for the Loan to DIF Public Service.

# General Fund Ending Fund Balance



1997-98	1998-99	1999-00	2000-01	2001-02	2002-03
\$ 5,374,044	\$ 5,718,079	\$ 6,356,126	\$ 7,378,833	\$ 7,785,532	\$ 8,151,818
2003-04	2004-05	2005-06	2006-07	2007-08	2008-09
\$ 9,857,496	\$ 15,499,572	\$ 17,732,956	\$ 22,704,400	\$ 22,478,904	\$ 20,566,371
2009-10	2010-11	2011-12	2012-13	2013-14	2014-15
\$ 16,860,093	\$ 16,923,804	\$ 17,217,559	\$ 12,887,884	\$ 12,851,103	\$ 10,847,900
2015-16	2016-17	2016-17	2017-18		
	Budget	Revised	Budget		
\$ 10,814,421	\$ 6,300,130	\$ 7,836,355	\$ 5,201,099		

## FY 2016-17 Revised Change from FY 2015-16 Actual (\$3.0 million)

\$0.7 million – 2014 Development Impact Fee Loan  
 0.6 million – CDBG Payment (Police & County Building)  
 0.5 million – Ranchero Rd Undercrossing Mitigation  
 0.5 million – ALPR Fixed Cameras  
 0.2 million – Equipment and Software  
 0.2 million – Crime Free Pilot  
 0.2 million – Building (Library Roof & Animal Control Remodel)  
**\$2.9 Million – Major Items of \$3.0 million**



# Summary of Total Water District Revenue, Expenditures, & Reserves

## Water District Balancing and Reserves (Water & Sewer)

- **Water District total resources is up 22% or \$6.7 million**
  - Loan Proceeds increasing \$4.2 million to total \$7.9 million for Reclaimed Water Project
  - Water Sales is up 20% or \$1.5 million and \$0.6 million from Revised
  - Sewer Connections increase \$0.9 million due to 113 SFR connections & 100 duplexes at Mesa Linda
- **Water District total expenditures is up 17% or \$5.2 million**
  - \$3.3 million increase (\$13.1 million total) Reclaimed Water Project

	2016-17 Budget	2016-17 Revised	2017-18 Budget	% Change 2016-17 Budget
<b>Water District</b>				
Total Resources	\$ 30,830,069	\$ 22,861,726	\$ 37,554,608	22%
Total Expenditures	30,827,142	20,936,426	36,051,806	17%
<b>Difference of Resources &amp; Expenditures</b>	<b>2,927</b>	<b>1,925,300</b>	<b>1,502,802</b>	
July 1 Beginning Fund Balance	86,256,994	84,788,345	85,309,885	
Budgeted Reserves	(1,321,831)	(1,403,760)	(2,166,031)	
Difference of Resources & Expenditures	2,927	1,925,300	1,502,802	
June 30 Ending Fund Balance	\$ 84,938,090	\$ 85,309,885	\$ 84,646,656	
Cash Reserves	\$ 2,743,210	\$ 3,910,892	\$ 3,247,663	
<b>Cash Reserve % to Fund Balance</b>	<b>9%</b>	<b>19%</b>	<b>9%</b>	

# Summary of Total Water Operating Revenue, Expenditures, & Reserves

## Water Operating Balancing and Reserves

- Water Operating Resources is up 13% or \$2.1 million Budget to Budget
  - Water Sales is up \$1.5 million (20%)
- Water Operating Expenses increase 13% or \$2.0 million
  - 181 acre-feet purchase of base annual production (permanent) water rights (\$0.8 million)
  - \$0.6 million for increase water make-up leases
    - 13,207 AF production in FY 2016-17 vs 13,472 AF production in FY 2017-18

	2016-17 Budget	2016-17 Revised	2017-18 Budget	% Change 2016-17 Budget
<b>Water Operating</b>				
Total Resources	\$ 16,411,316	\$ 17,323,031	\$ 18,522,659	13%
Total Expenditures	16,550,929	16,431,668	18,625,703	13%
<b>Difference of Resources &amp; Expenditures</b>	<b>(139,613)</b>	<b>891,363</b>	<b>(103,044)</b>	
July 1 Beginning Fund Balance	79,714,307	77,996,462	78,145,825	
Budgeted Reserves	(907,831)	(742,000)	(1,406,031)	
Difference of Resources & Expenditures	(139,613)	891,363	(103,044)	
June 30 Ending Fund Balance	\$ 78,666,863	\$ 78,145,825	\$ 76,636,750	
Cash Reserves	\$ 4,562,678	\$ 2,439,397	\$ 930,322	
<b>Cash Reserve % to Fund Balance</b>	<b>28%</b>	<b>15%</b>	<b>5%</b>	

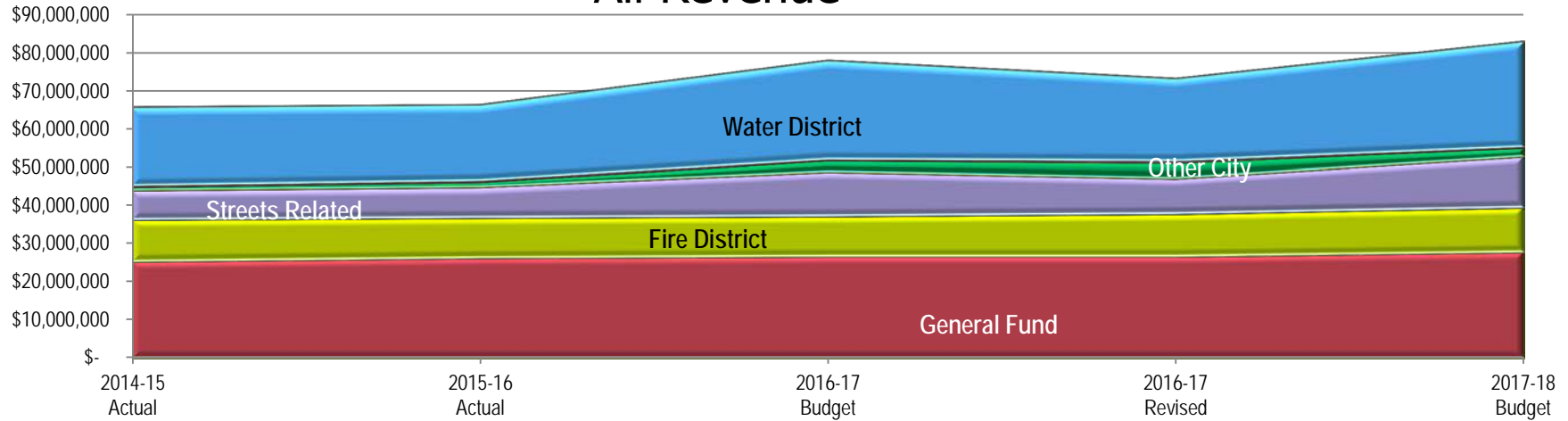
# Summary of Total CDC Revenue, Expenditures, & Reserves

## Community Development Commission (CDC) Balancing and Reserves

- Resources decrease 18%
  - Revenue is decreasing by 44% or \$0.1 million
    - No assumption no land sales
  - General Fund is transferring \$428,682 to balance the FY 2017-18 Budget Difference
    - FY 2016-17 Transfer was \$410,493 (transferred \$1,382,270 since FY 2012-13)

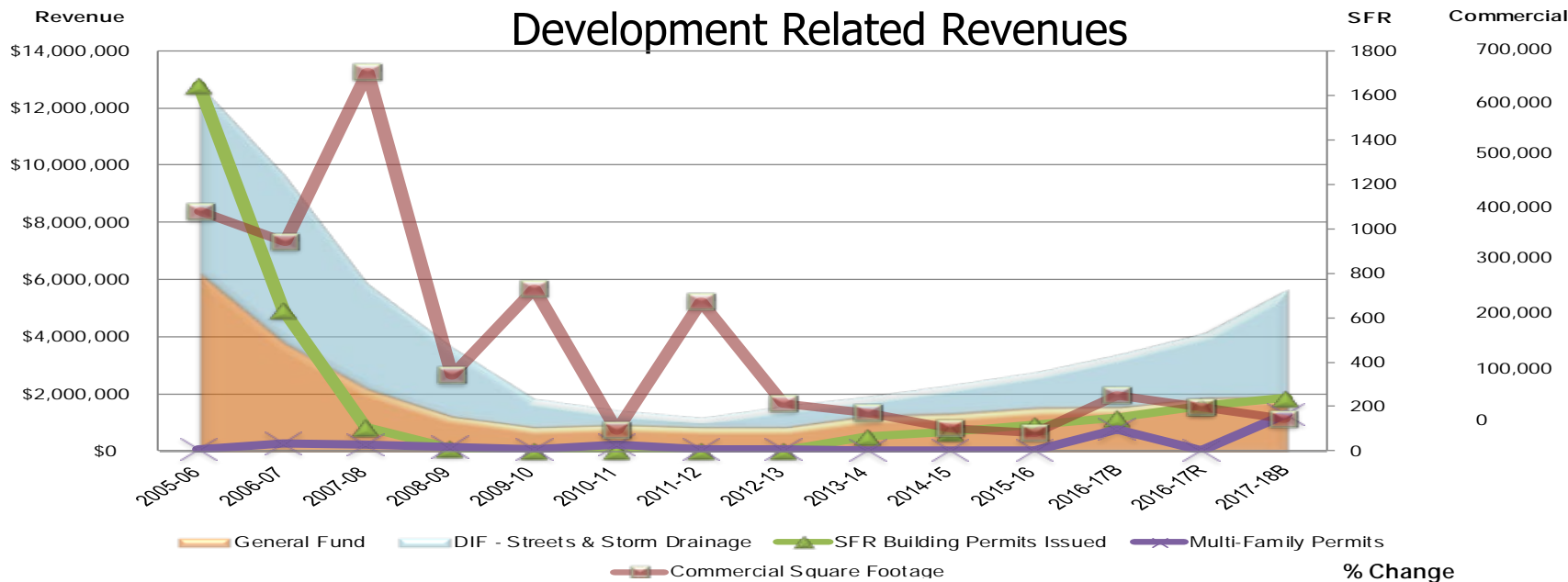
	2016-17 Budget	2016-17 Revised	2017-18 Budget	% Change 2016-17 Budget
CDC				
Total Resources	\$ 652,981	\$ 628,330	\$ 535,545	-18%
Total Expenditures	652,981	610,061	535,545	-18%
<b>Difference of Resources &amp; Expenditures</b>	<b>0</b>	<b>18,269</b>	<b>0</b>	
July 1 Beginning Fund Balance	(307,268)	11,679,726	11,646,995	
Budgeted Reserves	(51,000)	(51,000)	0	
Difference of Resources & Expenditures	0	18,269	0	
<b>June 30 Ending Fund Balance</b>	<b>\$ (358,268)</b>	<b>\$ 11,646,995</b>	<b>\$ 11,646,995</b>	

# All Revenue



	2014-15 Actual	2015-16 Actual	2016-17 Budget	2016-17 Revised	2017-18 Budget	% Change From 2016-17 Budget
General Fund	\$25,399,300	\$26,378,691	\$26,687,773	\$26,761,271	\$27,811,795	4%
Streets Related	7,716,978	7,968,901	11,562,110	9,200,231	13,309,835	15%
Other City Related	892,096	1,374,033	3,016,717	4,096,314	2,321,290	-23%
<b>Total City Funds</b>	<b>34,008,374</b>	<b>35,721,625</b>	<b>41,266,600</b>	<b>40,057,816</b>	<b>43,442,920</b>	<b>5%</b>
Economic Development						
Community Development	144,275	84,876	191,488	166,837	106,863	-44%
Housing Authority	185,213	214,388	186,311	398,885	197,901	6%
Sub-total Economic Development	329,488	299,264	377,799	565,722	304,764	-19%
Water District	20,449,216	19,834,467	25,735,575	21,457,966	27,442,164	7%
Fire District	10,995,809	10,576,751	10,587,933	11,135,807	11,728,897	11%
<b>Total All Funds</b>	<b>\$65,782,887</b>	<b>\$66,432,107</b>	<b>\$77,967,907</b>	<b>\$73,217,311</b>	<b>\$82,918,745</b>	<b>6%</b>

# Development Related Revenues



Development Related Revenue	2014-15 Actual	2015-16 Actual	2016-17 Budget	2016-17 Revised	2017-18 Budget	% Change From 2016-17 Budget
<i>General Fund</i>						
Building Permit Fees	\$ 673,016	\$ 768,707	\$ 835,400	\$1,005,400	\$1,106,272	32%
Other Development Revenues	675,800	768,566	724,601	872,878	830,438	15%
<i>Subtotal - General Fund</i>	<i>1,348,816</i>	<i>1,537,273</i>	<i>1,560,001</i>	<i>1,878,278</i>	<i>1,936,710</i>	<i>24%</i>
DIF - Streets & Storm Drainage	1,007,304	1,273,334	1,880,785	2,304,803	3,755,238	100%
<b>Total</b>	<b>2,356,120</b>	<b>2,810,607</b>	<b>3,440,786</b>	<b>4,183,081</b>	<b>5,691,948</b>	<b>65%</b>
<b>Development Indicators</b>						
SFR Building Permits Issued	86	116	150	200	240	60%
Multi-Family Permits	0	0	96	4	166	73%
Commercial Square Footage	41,479	33,512	97,668	78,496	57,724	-41%

# Development Related Revenues (continued)

SFR

Commercial

Revenue

\$6,000,000

\$5,000,000

\$4,000,000

\$3,000,000

\$2,000,000

\$1,000,000

\$0

300

120,000

250

100,000

200

80,000

150

60,000

100

40,000

50

20,000

0

0

2014-15

2015-16

2016-17B

2016-17R

2017-18B

Commercial Square Footage

General Fund

DIF - Streets & Storm Drainage

SFR Building Permits Issued

Multi-Family Permits

Development Related  
Revenue

2014-15  
Actual

2015-16  
Actual

2016-17  
Budget

2016-17  
Revised

2017-18  
Budget

% Change  
From  
2016-17  
Budget

Development Indicators

SFR Building Permits Issued

Multi-Family Permits

Commercial Square Footage

86

116

150

200

240

60%

0

0

96

4

166

73%

41,479

33,512

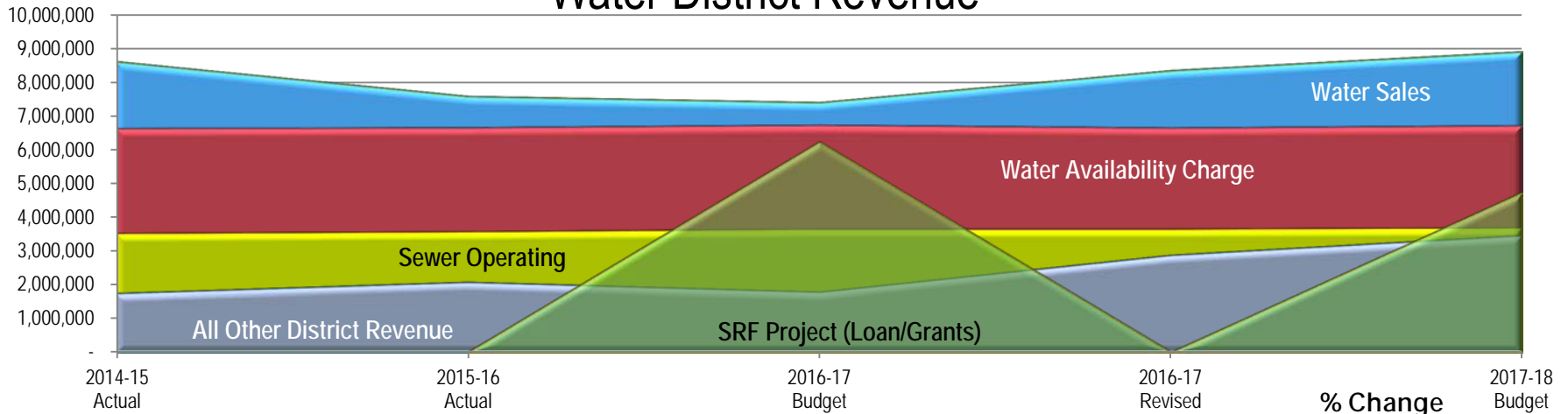
97,668

78,496

57,724

-41%

# Water District Revenue



	2014-15 Actual	2015-16 Actual	2016-17 Budget	2016-17 Revised	2017-18 Budget	% Change From 2016-17 Budget
Water Sales/Residential	\$7,282,238	\$6,386,859	\$6,276,585	\$6,910,669	\$7,290,756	16%
All Other Water Sales	1,326,727	1,197,800	1,120,255	1,434,269	1,614,611	44%
<b>Sub-total Water Sales</b>	<b>8,608,965</b>	<b>7,584,659</b>	<b>7,396,840</b>	<b>8,344,938</b>	<b>8,905,367</b>	<b>20%</b>
Water Availability Charge	6,620,441	6,652,644	6,723,926	6,641,151	6,707,563	0%
Sewer Operating	3,492,978	3,545,119	3,504,653	3,619,097	3,661,223	4%
All Other District Revenue	1,726,832	2,052,045	1,882,819	2,852,780	<b>3,441,115</b>	<b>83%</b>
<b>Sub-total District Revenue</b>	<b>20,449,216</b>	<b>19,834,467</b>	<b>19,508,238</b>	<b>21,457,966</b>	<b>22,715,268</b>	<b>16%</b>
SRF Project (Grants)	0	0	6,227,337	0	4,726,896	-24%
<b>Total Water District Revenue</b>	<b>\$20,449,216</b>	<b>\$19,834,467</b>	<b>\$25,735,575</b>	<b>\$21,457,966</b>	<b>\$27,442,164</b>	<b>7%</b>

# Total Expenditures by Department & Other Programs

		% Change From			
Grouping	Department Expenditure Summary	2016-17 Budget	2016-17 Revised	2017-18 Budget	2016-17 Budget
<b>Department/Division Decreasing</b>					
1	Development Services - Code Compliance	\$ 2,701,929	\$ 2,542,673	\$ 2,650,273	-2%
	Other City/Other Transportation Related	643,525	233,509	617,935	-4%
	Management Services	4,049,575	3,633,934	3,607,792	-11%
	C I P - Streets	8,527,348	6,013,630	7,354,223	-14%
	Economic Development	6,879,964	5,899,223	1,699,242	-75%
<b>Modest Increase (9% or less)</b>					
2	Debt Service	\$ 4,015,407	\$ 3,991,835	\$ 4,027,515	0%
	Development Services - Public Works	5,624,367	5,138,052	5,614,852	0%
	Development Services - Sewer	3,500,424	3,277,509	3,552,772	1%
	C I P - Storm Drain	1,180,420	0	1,200,000	2%
	City Manager	2,629,313	2,538,604	2,694,930	2%
	Police	15,557,980	15,995,262	15,912,763	2%
	Fire Operating	10,777,516	10,769,371	11,421,438	6%
<b>Increases from 10% to 29%</b>					
3	Development Services - Community Development	\$ 1,724,406	\$ 1,847,715	\$ 1,889,111	10%
	Development Services - Water	14,787,459	14,675,208	16,871,113	14%
	City Council	735,835	938,390	862,093	17%
<b>Increases from 30% to 100%</b>					
4	C I P - Water	\$ 10,090,000	\$ 263,000	\$ 13,113,331	30%
	C I P - Facilities	696,346	456,734	1,172,595	68%
	C I P - Sewer	0	0	760,000	100%
<b>TOTAL CITY EXPENDITURES</b>		<b>\$ 94,121,814</b>	<b>\$ 78,214,649</b>	<b>\$ 95,021,978</b>	<b>1%<sup>16</sup></b>



# Total Expenditures by Department & Other Programs (continued)

Grouping	Department Expenditure Summary	% Change From			
		2016-17 Budget	2016-17 Revised	2017-18 Budget	2016-17 Budget
1	Department/Division Decreasing				
	Development Services - Code Compliance	\$ 2,701,929	\$ 2,542,673	\$ 2,650,273	-2%
	Other City/Other Transportation Related	643,525	233,509	617,935	-4%
	Management Services	4,049,575	3,633,934	3,607,792	-11%
	C I P - Streets	8,527,348	6,013,630	7,354,223	-14%
	Economic Development	6,879,964	5,899,223	1,699,242	-75%

- Management Services – FY 2016-17 Budget included CDBG Land reimbursement of \$0.6 million.
- Economic Development – Reduction primarily due to the loan of \$3.8 million to Eagle Hesperia 55 Senior Housing.

# Total Expenditures by Department & Other Programs (continued)

% Change  
From  
2016-17  
Budget

Grouping	Department Expenditure Summary	2016-17 Budget	2016-17 Revised	2017-18 Budget	% Change From 2016-17 Budget
	Modest Increase (9% or less)				
	Debt Service	\$ 4,015,407	\$ 3,991,835	\$ 4,027,515	0%
	Development Services - Public Works	5,624,367	5,138,052	5,614,852	0%
	Development Services - Sewer	3,500,424	3,277,509	3,552,772	1%
2	C I P - Storm Drain	1,180,420	0	1,200,000	2%
	City Manager	2,629,313	2,538,604	2,694,930	2%
	Police	15,557,980	15,995,262	15,912,763	2%
	Fire Operating	10,777,516	10,769,371	11,421,438	6%

- Modest increase is due to carrying over current level of service into the new fiscal year.
  - Exceptions
    - City Manager – **One Deputy City Clerk** position added and eliminate two Intern positions in the City Manager Division and one Intern in Information Technology (IT).
    - Two part-time positions added to Development Services – Public Works (**Part-Time Facilities Maintenance Technician** and **Part-Time Facilities Electrician**).
  - Public Safety
    - Police Contract increased Budget to Budget 6% and Revised to Budget 2%
      - \$544,434 increase occurred during FY 2016-17 First Quarter
    - Fire Contract increased 7.4%, primarily due to operating expense increase of \$0.6 million.

# Total Expenditures by Department & Other Programs (continued)

					% Change
					From
Grouping	Department Expenditure Summary	2016-17 Budget	2016-17 Revised	2017-18 Budget	2016-17 Budget
Increases from 10% to 29%					
3	Development Services - Community Development	\$ 1,724,406	\$ 1,847,715	\$ 1,889,111	10%
	Development Services - Water	14,787,459	14,675,208	16,871,113	14%
	City Council	735,835	938,390	862,093	17%

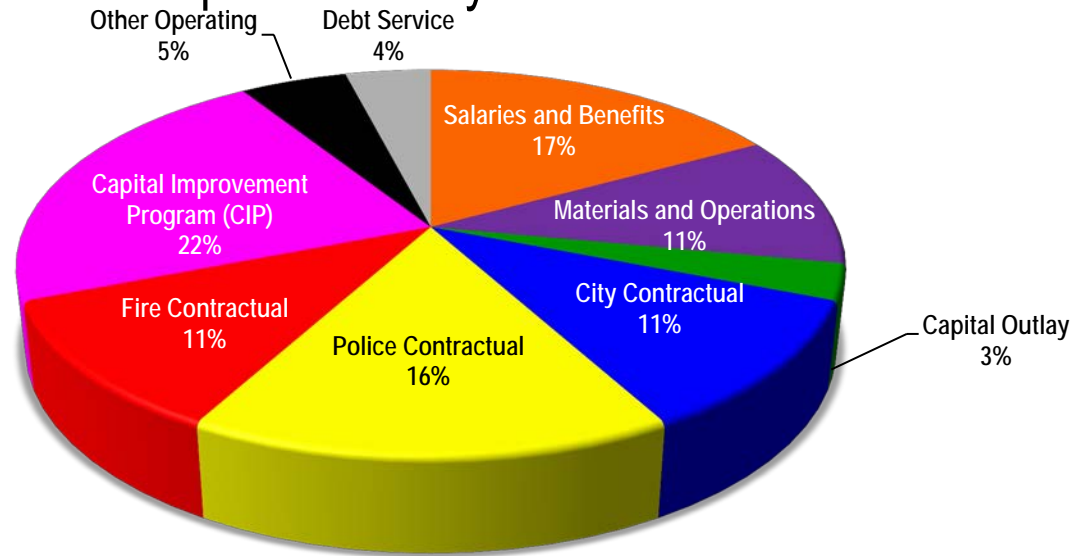
- Development Services – Community Development
  - Addition of 1 Building Inspector Position
- Development Services – Water, which is an increase of 10% or \$2.0 million
  - \$760,200 on 181 AF of permanent water rights purchase
  - \$600,000 of leasing additional water due to increased production
    - 13,207 AF production in FY 2016-17 vs 13,472 AF production in FY 2017-18
  - \$200,000 addition electricity costs (assumed 10% increase)
- City Council
  - Including the Community Assistance Program of \$125,000

# Total Expenditures by Department & Other Programs

		% Change From 2016-17 Budget			
Grouping	Department Expenditure Summary	2016-17 Budget	2016-17 Revised	2017-18 Budget	2016-17 Budget
Increases from 30% to 100%					
4	C I P - Water	\$ 10,090,000	\$ 263,000	\$ 13,113,331	30%
	C I P - Facilities	696,346	456,734	1,172,595	68%
	C I P - Sewer	0	0	760,000	100%

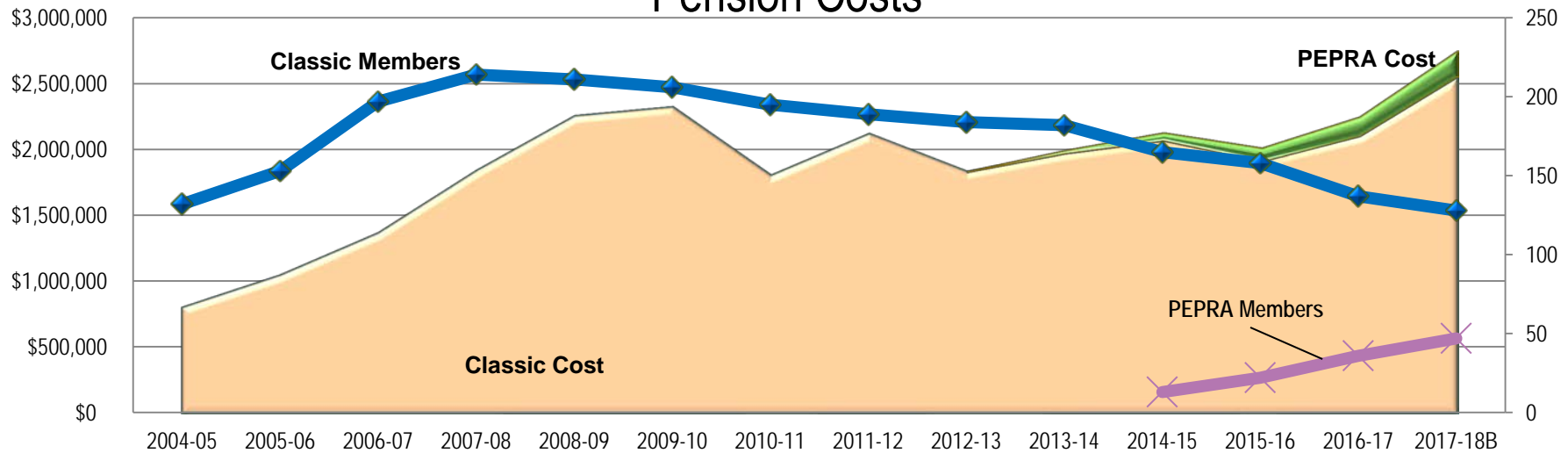
- CIP - Water – \$13,113,331 is for the Reclaimed Water Distribution System
- CIP – Facilities is \$0.7 million for Park & Ride and \$0.5 million for the Animal Control Building
- CIP – Sewer is for 5 new projects
  - Golf Course Sewer Line (Preliminary Design) – \$25,000
  - Maple Avenue Sewer Line Replacement – \$335,000
  - Main Street Improvement (Study) – \$100,000
  - Township Wastewater Improvements (Engineering & Study) - \$100,000
  - I-15 Corridor Sewer (Preliminary Design) - \$100,000

# Expenditures by Classification



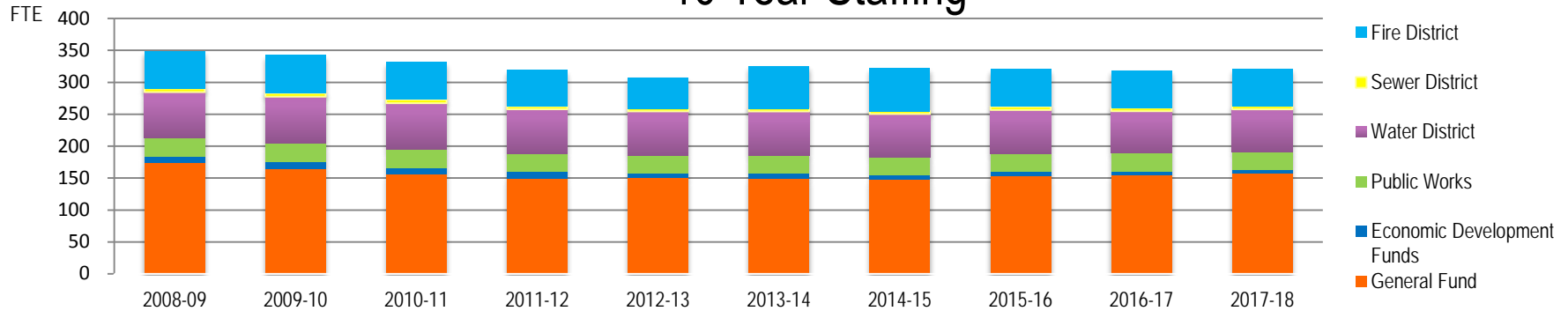
	2014-15	2015-16	2016-17	2016-17	2017-18	% Change	% of
	Actual	Actual	Budget	Revised	Budget	2016-17	Budget
Salaries and Benefits	\$ 15,940,174	\$ 15,852,605	\$ 16,384,544	\$ 15,548,401	\$ 17,521,011	7%	17%
Materials and Operations	9,743,904	10,196,795	10,717,868	10,597,881	11,843,180	10%	11%
Capital Outlay	4,234,060	1,439,085	2,969,342	2,075,372	1,216,842	-59%	3%
City Contractual	3,735,814	5,379,265	11,350,435	10,619,569	6,832,542	-40%	11%
Police Contractual	13,154,934	14,412,894	14,792,315	15,336,750	15,585,363	5%	16%
Fire Contractual	10,487,214	9,545,062	9,808,986	9,808,986	10,530,863	7%	11%
Capital Improvement Program (CIP)	2,866,372	4,722,351	20,494,114	6,733,364	23,600,149	15%	22%
Other Operating	4,274,293	3,165,818	3,588,803	3,502,491	3,864,513	8%	5%
Debt Service	6,083,452	8,607,827	4,015,407	3,991,835	4,027,515	0%	4%
<b>Total Expenditures</b>	<b>\$ 70,520,217</b>	<b>\$ 73,321,702</b>	<b>\$ 94,121,814</b>	<b>\$ 78,214,649</b>	<b>\$ 95,021,978</b>	<b>1%</b>	<b>100%</b>

# Pension Costs



	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Budget	FY 2017-18 Budget
Classic CalPERS Cost	\$ 2,070,442	\$ 1,913,827	\$ 2,103,317	\$ 2,552,253
Classic Employee 1% Share	0	83,936	73,425	112,207
<i>Total Classic Cost</i>	<i>\$ 2,070,442</i>	<i>\$ 1,997,763</i>	<i>\$ 2,176,742</i>	<i>\$ 2,664,460</i>
PEPRA CalPERS	55,550	95,488	142,606	189,875
<b>Total Pension Costs</b>	<b>\$ 2,125,992</b>	<b>\$ 2,093,251</b>	<b>\$ 2,319,348</b>	<b>\$ 2,854,335</b>
Classic Members	165	158	137	128
PEPRA Members	13	22	36	47
<i>Percentage PEPRA Members</i>	<i>8%</i>	<i>14%</i>	<i>26%</i>	<i>37%</i>

# 10 Year Staffing



	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
<b>City Positions</b>										
City Manager	9.84	9.03	8.34	12.60	13.60	13.60	13.60	13.60	13.48	14.48
Management Services	27.00	24.75	23.46	18.26	17.26	16.26	16.26	16.26	16.26	16.26
Community Development	22.95	21.49	17.73	17.27	16.03	15.95	14.76	15.68	15.38	16.38
Code Compliance	28.78	26.78	23.78	23.78	23.78	23.78	23.92	23.92	25.28	25.28
Economic Development	10.33	10.73	10.33	10.00	8.00	8.00	7.00	7.00	5.00	5.00
Engineering/Building Maintenance	9.75	7.05	6.85	7.11	6.61	6.61	6.26	6.76	6.51	6.97
<b>Public Works</b>										
Street Maintenance	27.93	28.85	28.55	28.25	27.75	27.75	27.40	27.60	28.79	28.79
Water	72.33	73.06	72.54	69.77	68.77	69.23	67.98	68.58	65.84	66.30
Sewer	5.69	5.50	5.50	4.50	4.50	4.50	4.50	5.20	5.20	5.20
<b>Total Public Works</b>	<b>105.95</b>	<b>107.41</b>	<b>106.59</b>	<b>102.52</b>	<b>101.02</b>	<b>101.48</b>	<b>99.88</b>	<b>101.38</b>	<b>99.83</b>	<b>100.29</b>
<b>Total City Positions</b>	<b>214.60</b>	<b>207.24</b>	<b>197.08</b>	<b>191.54</b>	<b>186.30</b>	<b>185.68</b>	<b>181.68</b>	<b>184.60</b>	<b>181.74</b>	<b>184.66</b>
<b>Public Safety</b>										
Police	75.50	75.50	75.50	70.50	72.50	73.00	73.00	77.00	78.00	78.00
Fire District	59.00	59.33	59.00	57.40	48.40	66.73	67.60	58.75	58.83	58.81
<b>Total Public Safety</b>	<b>134.50</b>	<b>134.83</b>	<b>134.50</b>	<b>127.90</b>	<b>120.90</b>	<b>139.73</b>	<b>140.60</b>	<b>135.75</b>	<b>136.83</b>	<b>136.81</b>
<b>Total Positions</b>	<b>349.10</b>	<b>342.07</b>	<b>331.58</b>	<b>319.44</b>	<b>307.20</b>	<b>325.41</b>	<b>322.28</b>	<b>320.35</b>	<b>318.57</b>	<b>321.47</b>

# Debt Obligations

- **FY 2018-19 Considerations**
  - SBCTA (formerly SANBAG) loan repayment starting **March 2019** from DIF Streets
    - 1% Interest Rate - **\$1.85 million annual payment**
  - 2014 DIF Loan from General Fund to pay for City Hall Debt Service (**\$1.5 million**)
    - Insufficient revenue
  - Reclaimed Water Distribution Project loan repayment
    - Annual Debt Service of **\$388,000** (projection) – Starting in **FY 2019-20**



# QUESTIONS?